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SOURCE Za Ekonomiyu Materialov, No 4.MATERIALS AND EQUIPMENT SUPPLY FOR MACHINE TOOL PLANTS

The uninterrupted operation of an enterprise and the regular output of its products are impossible unless all types of raw and other materials and equipment are received on schedule. A well organized supply of materials effects a reduction in distribution costs and a saving in materials.

An investigation of the work of Glavsnab (Main Administration for Material and Technical Supply) of the former Ministry of Machine Tool Building has revealed that although the work of Glavsnab has improved generally, certain problems regarding supply planning must still be worked out and the situation must be further improved. These problems relate to supply planning and providing enterprises with required materials and equipment.

Too frequently Glavsnab has determined the needs of machine-tool building plants for materials and equipment without taking into account the applications of the production main administrations. This procedure has led to the allocation of superfluous and unnecessary stock to individual enterprises, to unwarranted transfer of materials, and to the creation of reserves in excess of norms in plant stockrooms.

Under this system, for example, the Leningrad Automatics Plant received 140 electric motors and 146 MPKO magnetic starters in excess of its needs in the first quarter of 1952; the Maykop Machine Tool Building Plant imeni Frunze was allocated stocks of No 1425 enamel and of varnish filler for 1952 without taking into account its reserve of these materials on 1 January 1952; 162 No 204 bearings were ordered for the Saratov Machine Tool Plant in excess of its needs for the second quarter of 1952; and the Vitebsk Tool-Grinding Machine Plant was forced to refuse 600 kilograms of oil varnish allocated to it.

Because Glavsnab did not give plant estimates sufficient consideration in distributing equipment, it frequently changed previously allocated orders. For example, Glavsnab ordered by telegram from the Vol'ta Plant 29 electric motors for the Odessa Radial Drilling Machine Plant; however, after eight electric motors had been shipped, the order was changed. A similar situation has been observed at the Kolonna Plant.

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Maintaining a reserve of a large quantity of valuable materials and equipment is an equally serious offense. For example, on 1 May 1952, Glavsnab had in its reserve 1,369 alternating-current electric motors, 1,825 square meters of conveyor belt, 107 tons of nonferrous metal, etc. In addition, the equipment division failed to distribute 85 out of 100 millivoltmeters allocated for 1952, 24 transformers, etc.

One factor which determines the rhythmic operation of each enterprise is the receipt of necessary materials and equipment on schedule. However, Glavsnab has failed in this respect also. This failure has brought about last-minute speed-up at plants and disruption of regular output of products.

For example, AOF31/4 electric motors were shipped on 17 June to the Moscow Plant imeni Ordzhonikidze for the fulfillment of its June 1952 program; electric motors for certain machine tools being manufactured in June at the Dmitrov Milling Machine Plant were shipped on 22 June. The Vitebsk Plants imeni Kirov and imeni Komintern received needed equipment for the June program on 20 and 24 June respectively. Glavstankoprom (Main Administration of the Machine Tool Industry) must follow up carefully on scheduled deliveries of parts to consumer plants.

The investigation of the material and technical supply system of the former Ministry of Machine Tool Building also disclosed a violation of planning procedures in supply and inadequate supervision in the fulfillment of production reserve-stock norms. This has contributed to above-norm and surplus materials. The substantial accumulation of above-norm reserve stock and surplus material attests to the fact that in allocating stock, Glavsnab does not give due consideration to the amount of these materials on hand at the enterprises.

Because Glavsnab had not adequately studied the needs of the plants, it has sent materials and products not required by the enterprises to its individual offices.

On 1 June 1952 the warehouse of the Moscow office had materials not ordered for enterprises, amounting to 4,632,000 rubles. For more than 8 months, 2,218 bearings worth 113,711 rubles; and since 1949, 23 galvanometers worth 9,344 rubles have been stored at the warehouses.

Instead of shipping materials directly to consumer plants, the offices of Glavsnab have frequently released these materials to bases of main-administration supply divisions. This practice slows down the movement of commodities, unnecessarily increases the volume of work of supply organizations, and increases distribution costs.

For example, during the first quarter of 1952, 2,840,000 rubles worth of material was released by the Moscow office of Glavsnab to the Tyazhstankotekhsnab /Heavy Machine Tool Technical Supply?/ base. In 6 months, the Stankotekhsnab /Machine Tool Technical Supply?/ took into its warehouses materials and equipment amounting to 11,200,000 rubles, including a large quantity from Moscow enterprises of the former Ministry of Machine Tool Building and from the Moscow and other city offices of Glavsnab.

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